

### Strategy 2025–2027

# Expanding what leadership means and who leadership is for.



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Strategic Aims

- Leverage position to expand reach
- Grow product offering to meet needs
- Activate network to grow opportunities
- Strengthen structures to support progress
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#### **Strategic Intent**

## To be the primary destination in Ireland for those looking to positively lead for a changing world.

- → Leverage position to expand reach
- $\rightarrow$  Grow product offering to meet needs
- → Activate network to grow opportunities

 $\rightarrow$  Strengthen structures to support progress

### Leverage position to expand reach

#### Actions

#### **Consolidate strong position**

Build on well established reputation to consolidate a confident position as a leader that helps participants stay ahead.

- Consolidate messaging around value
- Activate existing networks
- Amplify key activity on linkedin

#### Lead the conversation

Lead the conversation around 'what does it take to lead positively for a changing world' and become synonymous with new approaches to leadership in Ireland.

- Content that highlights themes & insights
- Content that shows the value of approaches
- Consistent communication schedule

#### Grow private sector footprint Build leadership pipelines

Expanding private sector participants is beneficial for other participants and the business. This requires packaging the offering to them in a way that suit their needs.

- Define ROI and understand painpoints
- Working group to help generate leads
- Develop 'starter' offering for away days

Pro-actively working to make Common Purpose a pipeline for leadership in private, public and not for profit businesses

- Create event for L&D/HR teams
- Define their needs and barriers
- Develop custom programme offerings

#### **Objectives**

- Increased awareness and understanding of CP role and value
- Increase number of private sector participants
- Increase organisations using CP to serve leadership pipeline

#### Strategic Aim 02

### Grow product offering to meet needs

#### **Actions**

#### **Target 'life long' customers**

Expand how and where Common Purpose can further service and advance potential and existing participants at multiple stages of their leadership journey.

- Harness alumni to understand needs
- Explore offerings that serve needs
- Test thinking with alumni network

#### **Bridge the gaps**

Exploring approaches to bitesize offerings that make it easier to onboard participants or keep them connected to Common Purpose.

- Rework 2 day 'espresso shot' approach
- Explore micro online offerings
- Pilot and test new offerings

#### **Develop leader 'sandboxes'**

Develop subject based programmes, projects or events that give leaders a sandbox to explore emerging challenge areas.

- Utilise existing thematic content
- Run pilot with alumni and refine
- Launch recurring 'sandbox' offering

#### **Objectives**

- Expand product range and offering to meet leaders needs
- Grow amount of recurring participants
- Strengthen pipeline for higher value or custom programmes

### **Activate network to grow opportunities**

#### **Actions**

#### Support that clarifies value

Collecting and leveraging alumni stories and stats to show nature and scale of impact, and highlight the diverse types of leaders.

- Gather endorsements during programme
- Capture impact stories after 6 months
- Share stories on linkedin

#### **Events to further relationships**

Develop events and products that help alumni further their leadership journeys and networks with Common Purpose.

- Run 1 annual in person alumni event
- Involve in and invite to Legacy
- Run 4 annual online leadership 'talks'

#### Initiatives to utilise knowledge

Develop initiatives that utilise and activate the extensive 'brain trust' across the alumni to leverage the value of the network.

- Establish alumni group to test thinking
- Foster mentorships between cohorts
- Interview leaders on their journeys

#### **Objectives**

- Grow network and leads through alumni activity
- Harness value of network to enhance curriculum (speakers & venues)
- Increase number of new products through network collaboration

#### Strategic Aim 04

#### **Strengthen structures to support progress**

#### Actions

#### **Structures to increase impact**

Deploy structures and supports that allow each of the team to 'focus where they make impact'

- Clarify roles and responsibilities
- Leverage areas of expertise
- Assign projects to drive strategic aims

#### **Mechanics to streamline work**

Develop mechanics that can streamline some of the time intensive work.

- Recruitment process for NFP participants
- Audit and streamline existing processes
- Work to simplify and strengthen systems

#### **Collaboration to progress aims** Utilise the power of the global network to be able to achieve these aims.

- Work to generate private sector leads
- Harness insight for product development
- Share findings back to network

#### Objectives

- Increase time available to further strategic aims
- Reduce effort needed to fill programme pipelines
- Increase effectiveness and value of strategic projects

Outlined here is a working overview of the strategic activities over a 3 year period to aid planning, sequencing and ownership of actions.

A review after 3 years of activity will allow Common Purpose to reflect on progress made on strategic aims, and outline activities to undertake or action for

## the final 2 years.

Aim	Action Area	Action Point - (Owners)
01	Consolidate	Consolidate messaging around value
	strong position	<ul> <li>Activate existing networks</li> </ul>
		<ul> <li>Amplify key activity on linkedin</li> </ul>
	Lead the	<ul> <li>Content that highlights themes &amp; insights</li> </ul>
	conversation	<ul> <li>Content that shows the value of approaches</li> </ul>
		Consistent communication schedule
	Grow private	Define ROI and understand painpoints
	sector footprint	<ul> <li>Working group to help generate leads</li> </ul>
		<ul> <li>Develop 'starter' offering for away days</li> </ul>
	Build leadership	<ul> <li>Start conversations with L&amp;D/HR teams</li> </ul>
	pipelines	Define their needs and barriers
02	Target 'life long' customers	• Harness alumni to understand needs
	Bridge the gaps	• Rework 2 day 'espresso shot' approach
03	Support that	Gather endorsements during programme
	clarifies value	Capture impact stories after 6 months
		Share stories on linkedin
	Events to further	• Run 1 annual in person alumni event
	relationships	<ul> <li>Involve in and invite to Legacy</li> </ul>

initiatives to	Foster mentorships between conorts
utilise knowledge	

04	Structures to increase impact	<ul> <li>Clarify roles and responsibilities</li> <li>Leverage areas of expertise</li> <li>Assign projects to drive strategic aims</li> </ul>
	Mechanics to streamline work	<ul> <li>Recruitment process for NFP participants</li> <li>Audit and streamline existing processes</li> <li>Work to simplify and strengthen systems</li> </ul>
	Collaboration to progress aims	<ul> <li>Work to generate private sector leads</li> <li>Harness insight for product development</li> </ul>

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		Consistent communication schedule
	Grow private	<ul> <li>Working group to help generate leads</li> </ul>
	sector footprint	<ul> <li>Launch 'starter' offering for away days</li> </ul>
	Build leadership	• Create event for L&D/HR teams
	pipelines	Develop custom programme offerings
02	Target 'life long'	• Explore offerings that serve needs
	customers	<ul> <li>Test thinking with alumni network</li> </ul>
	Bridge the gaps	• Explore micro online offerings
	Develop leader	Utilise existing thematic content
	'sandboxes'	Run pilot with alumni and refine
03	Support that	Gather endorsements during programme
	clarifies value	<ul> <li>Capture impact stories after 6 months</li> </ul>
		• Share stories on linkedin
	<b>Events to further</b>	• Run 1 annual in person alumni event
	relationships	<ul> <li>Involve in and invite to Legacy</li> </ul>
		Run 4 annual online leadership 'talks'
	Initiatives to	<ul> <li>Engage alumni group to test thinking</li> </ul>
	utilise knowledge	<ul> <li>Foster mentorships between cohorts</li> </ul>
		Interview leaders on their journeys
04	Structures to increase impact	<ul> <li>Advance projects to drive strategic aims</li> </ul>
	Mechanics to	Recruitment process for NFP participants
	streamline work	• Work to simplify and strengthen systems
	Collaboration to	Work to generate private sector leads
	progress aims	<ul> <li>Harness insight for product development</li> </ul>
		<ul> <li>Share findings back to network</li> </ul>

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	Lead the conversation	<ul> <li>Content that highlights themes &amp; insights</li> <li>Content that shows the value of approaches</li> <li>Consistent communication schedule</li> </ul>
	Grow private sector footprint	<ul> <li>Working group to help generate leads</li> <li>Launch 'starter' offering for away days</li> </ul>
	Build leadership pipelines	<ul> <li>Host event for L&amp;D/HR teams</li> <li>Develop custom programme offerings</li> </ul>
02	Bridge the gaps	• Pilot new online offerings
	Develop leader 'sandboxes'	• Launch recurring 'sandbox' offering
03	Support that clarifies value	<ul> <li>Gather endorsements during programme</li> <li>Capture impact stories after 6 months</li> <li>Share stories on linkedin</li> </ul>
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	Collaboration to progress aims	<ul> <li>Work to generate private sector leads</li> <li>Harness insight for product development</li> <li>Share findings back to network</li> </ul>

Common Purpose (Ireland) was established in 1996 as a charity and Company Limited by Guarantee.

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